### **KVC** Health Systems





### Dear Friends,

Another year has come and gone, and through your generous support of KVC Health Systems, you've made a world of difference in people's lives.

It can be easy to become weary of doing good. There always seem to be more reports of children exposed to unthinkable abuse and neglect, more families struggling to resolve their challenges without violence or substance use, and more individuals carrying the weight of depression, anxiety, or even thoughts of suicide. These are the tough realities we confront every day.

But, as the saying goes, we will see the result of all this caring and hard work if we do not give up. Together, we're protecting

Jason Hooper	President &
David F. Ball	Co-Chair, K
B. Wayne Sims	Co-Chair, K

childhood for tens of thousands of children. Joy, wonder, relationship, security, belonging, and fun – yes, even fun – are what you have given to so many children through KVC. Together, we're creating healthy families and communities. We're connecting parents to the resources, supportive people and expertise they need to move toward a bright future.

Yes, it's true that needs remain. But thanks to you, we're making a huge impact - the kind of positive change that is meaningful and long-lasting. We hope you enjoy reading about your impact in this 2017 Impact Report and that it encourages you to keep caring, giving and doing good.

#### & CEO

#### KVC Board of Directors

#### KVC Board of Directors

# Total Impact

Healthy childhoods and healthy communities – that's what we're focused on creating.

But life can be hard. Families sometimes face tremendous hardship or carry trauma that passes on from generation to generation. This can lead to parenting challenges, strife among family members, substance use, loneliness, depression, hopelessness, and even thoughts of suicide.

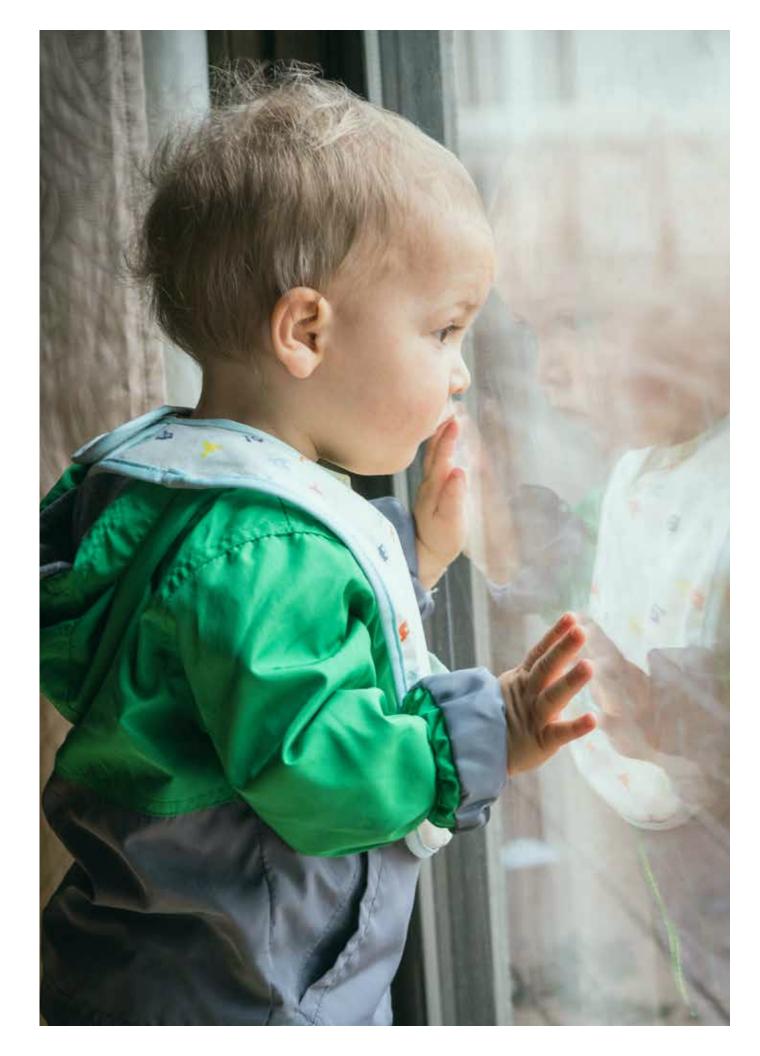
In these cases, the multitude of staff and volunteers who make up KVC stand ready to help. We know that the integrated health and family services we provide are making a meaningful, long-lasting difference in people's lives. We know this because we value client voice and choice and develop solutions alongside each family. We know this because we use in-home services and other research-based approaches to help people. We know this because we solicit feedback at every step and welcome external review of our outcomes.

This work is often unseen. It is usually deeply personal and happens in homes or other private environments. But success happens each and every day. Families are strengthened to remain safely together or reunited; children and teens are adopted by loving families; therapy empowers people to live joyful, satisfying lives; and those who felt like they were hitting a wall finally find answers and support. This is the impact we create and celebrate.

63,795

people's lives directly touched by KVC this year

*Plus thousands more children and families benefited from KVC sharing its best practices with other agencies* 



## **Families** Strengthened

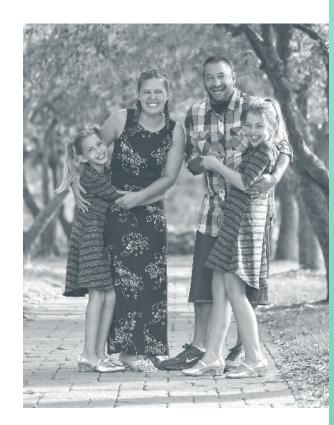
#### We help families in crisis find the resources that will keep them safely together.

When we talk about strengthening families to remain safely together, we're really talking about two things: The first is preventing children from entering foster care. The second is safely returning and reintegrating a child temporarily in foster care with his/her family.

Though there are many names for this work including family preservation, diversion, and permanency, the essence is the same: we work hard to keep children with their parents whenever safely possible. This is so important for children but equally important for parents. Families belong together.

While each family has its own story, it's clear that the parents are the heroes. They overcome tremendous obstacles including past childhood trauma, addiction, and lack of support to keep their children safely at home. KVC simply comes alongside them with the tools and resources to help strengthen these families so they can regain control of their stories and write a new, much happier chapter.

children safely prevented from entering foster care by stabilizing and strengthening their families
families strengthened to remain safely together
Of those families,
received support to prevent the need for foster care



### **Kassi and Michael's Story**

and a nine-year-old who has special needs. Both parents felt

family. They have found great support from their church to help

# **Adoption**

#### We work to find children forever families so they experience the belonging and the love they deserve.

For most of us, it's difficult to imagine life without parents, family or home. But that is reality for children whose parents' custodial rights have been terminated by the courts. This usually happens following an intensive period of time during which family services and support are offered, but when unfortunately, the parents are unable to make the necessary changes to have the children returned to their care.

For these precious children and teens, the very best news they can receive is to know their adoptions have been finalized. The best feeling in the world

is feeling wanted, loved and like they truly belong. The best gift is having people who will celebrate the happy moments with them and support them with encouragement in the dark moments. Family is everything. Family makes life worth living.

For that reason, we work tirelessly to find the right family for each child and give them the support to make a new family work. It is our deep joy to celebrate several hundred children's adoptions this past year and more than 4,000 children's adoptions since our agency began.



149	children matched with adoptive families this year
4,006	children's adoptions facilitated in our agency's history

# **Sierra's Story**

Sierra's mother eventually made the difficult decision to relinguish their adoption of Sierra will be final later this year, adding immense joy and love to their family. Visit **www.kvc.org/sierra** to watch a

### Foster Care

We provide 24/7 support to children rescued from abuse and neglect - giving food, a bed and a caring family to youth going through heartache and separation.

More than 428.000 U.S. children and teens are in foster care, and each of them deserves to feel safe and cared for by loving, supportive adults. Most of these youth have experienced abuse, neglect or other family challenges and have been temporarily removed from their homes for their safety.

Foster care provides an opportunity for families to resolve conflicts or disruptions and learn healthy skills in order for children to safely return home. Relatives, foster families and other caregivers play a tremendous role in helping children heal from trauma in a safe, caring environment until they can either be safely reunited with their families or another permanent family home can be found.

Traumatic experiences such as abuse or neglect can impact a child's ability to regulate his or her emotions and manage behavior. Our agencywide implementation of trauma-informed care and development of a new training curriculum has equipped staff, caregivers and communities with the hands-on tools needed to help children deal with and heal from the damaging effects of trauma.

More foster parents are needed in every community to help ensure that children who enter foster care can remain in their schools and communities and with their siblings, minimizing disruption to their lives during this difficult time. KVC offers free quizzes and eBooks to help individuals decide if foster parenting is right for them at www.kvc.org/free.



After saying yes, she drove to pick him up. As she looked into his

6,909

children cared for by relative caregivers or KVC foster families

# **Mother to Mother**

and Nicole formed a close bond during these visits and after seven

## **In-Home Family Support**

#### We teach adults the practical parenting skills needed to stop the cycle of violence and trauma and create a healthy, loving family.

In every community, families face challenges related to income, substance use, trauma and physical and mental illness. These challenges can impact a family's ability to stay safely together and may be too difficult to overcome without help from caring professionals.

Keeping children safely in their homes and with their families rather than entering foster care is our primary goal. We stabilize and strengthen vulnerable families by providing family therapy, parenting skills, education, therapeutic solutions and behavioral health treatment as well as connecting them with community resources.

Our services are unique in that they are delivered by licensed clinicians right in families' homes, which is where change must occur and where services are most effective. This in-home model removes any barriers to receiving treatment and eliminates the need to travel to an office, coordinate child care or take time off from work. Working with families in their home settings offers a unique opportunity for our staff to identify teachable moments and introduce new skills for strengthening families so that they may achieve ongoing success.



21,590

children and adults benefited from in-home services such as family therapy, behavioral healthcare and skill-building

### **A Father's Love**

housing and employment. He also makes sure that Noah gets to see situation is not as stable. Noah's father's ability to place his child's needs first and provide a stable, happy home is inspiring.

### 2017 Impact at a Glance

**National Impact** 

**5,925** 

families strengthened to remain safely together

6,909

children cared for by relative caregivers or KVC foster families 449

children matched with adoptive families

21,590

children and adults supported with in-home services

4,006

children's adoptions facilitated in our agency's history

3,456

youth and adults treated at our psychiatric hospitals

**63,795** lives directly touched by KVC in 2017.



### State by State

#### Kansas

12,204 children served

10,085 children and adults received family preservation services to prevent the need for foster care

993 children safely reunified with their 590 families after being in foster care

330 children matched with adoptive families last year

4,000 children matched with adoptive families since 2005

3,249 children received aftercare support services following family reunification or adoption

5,436 children cared for by KVC foster families and relatives

1,005 children and adults received outpatient behavioral health services

3,456 youth and adults treated at our psychiatric hospitals

9,731 individual therapy sessions provided to youth at our children's psychiatric hospitals

300 therapeutic virtual reality sessions conducted

39,266 patient days of care provided at our children's psychiatric hospitals, which is more than any previous year

### Kentucky

6,369 children in 2,654 families received family preservation services

98% of children were maintained safely with or reunited with their families after receiving family preservation and reunification services

993 children and adults benefited from behavioral health services

125 youth received substance abuse treatment

38 children cared for by KVC foster families

#### Missouri

134 years of Niles' history in the heart of Kansas City secured for the future thanks to Niles and H merging

\$1,382,765 raised for building renovations to be serve children and families

33 new staff hired and trained

75 volunteers provided guidance and support throughout the transition

5 new therapeutic experiences added to help children and teens healing from trauma

20 children served at the Niles Prep K-12 day treatment program

#### West Virginia

555 children and adults received in-home supp including behavioral healthcare

576 children cared for by KVC foster families

198 children supported in their home communities through Safe at Home WV

70 children matched with adoptive families

### 1,367,833 nights children in out-of-home care were safely tucked into bed over the last year

### Nebraska

s KVC	339 children and their 153 families received intensive in-home support
etter	859 youth cared for by KVC foster families
	152 children in foster care safely reunified with their families
	47 children's adoptions facilitated
	21 individuals with intellectual or developmental disabilities supported in KVC extended family homes

### **KVC** Institute

	4,495 people received training or consultation on best practices through the KVC Institute
oort	Agencies in 16 U.S. states and 4 countries received child welfare or health-related consultation
	4 major research projects underway

### **Behavioral Health and Children's Psychiatric Hospitals**

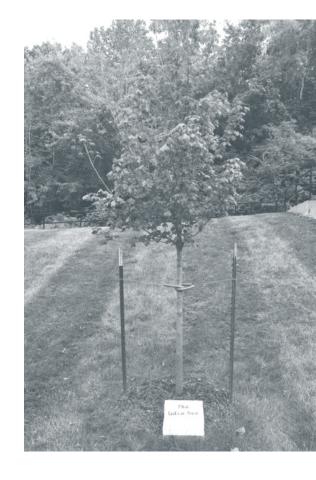
#### We help youth heal from unimaginable trauma so they can be healthy and happy.

No parent imagines a day when they have to bring their child to a children's psychiatric hospital. But every day, there are thousands of parents who see their children struggle with defiant or aggressive behavior, severe academic problems, emotional and behavioral health crises, and even inflicting harm on themselves or others.

At KVC, our compassionate staff are eager to help. We view behavioral health disorders through a trauma-informed lens. We know that a youth's brain development is affected by adverse childhood events. Children who feel toxic stress

often experience interruptions in healthy brain development. These traumatic experiences affect the child's ability to manage emotions and succeed in their homes and communities.

What makes our services effective is this in-depth understanding of the brain. Through our day treatment, in-home behavioral health, residential treatment and psychiatric hospitals, we help children and adults strengthen their brains. It's amazing but true: the brain can change and that changes everything.



of suicide.

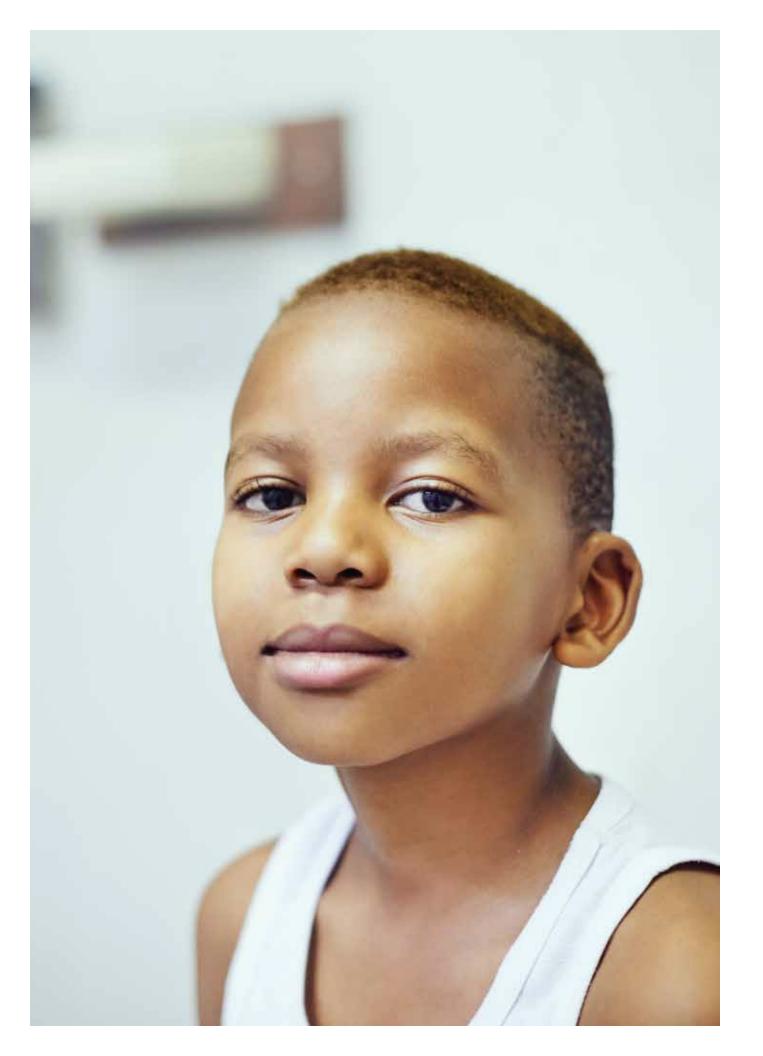
3,456	youth and adults treated at our psychiatric hospitals
9,731	individual therapy sessions provided to youth
300	therapeutic virtual reality sessions conducted
39,266	patient days of care provided, which is more than any previous year

# Lydia's Story

nine. Ongoing exposure to severe trauma made it difficult for and physically aggressive. She harmed herself and had thoughts

rejected or shamed for her struggles or trauma. Lydia built bonds caring, loving and beautiful. It was hard for her to see that at first, calming use of virtual reality, she was able to see that she had the power to make her life completely different.

When she was ready to leave, we gathered to plant a tree in her honor: The Lydia Tree. It is a reminder that everyone can heal and grow, no matter the circumstances.



# KVC Institute

Many complex social problems exist in our society today, and the KVC Institute for Health Systems Innovation is focused on developing creative solutions to these problems. The latest neuroscience shows that when children have the opportunity to develop a healthy brain, healthy communities emerge and prosper. Every child needs to be safe and cared for by loving, supportive adults.

Many of the 428,000 children and teenagers involved in the U.S. child welfare system have experienced trauma such as abuse and neglect. A five-year research study of our implementation of Trauma Systems Therapy (TST) showed positive outcomes for children cared for using to this trauma-informed intervention model including improvement in functioning, placement stability, and behavior and emotion regulation. Staff and caregivers are better informed on how to help children deal with and heal from the damaging effects of trauma.

	Provided chil agencies in 10
4,495	people receiv through the k
4	major researc

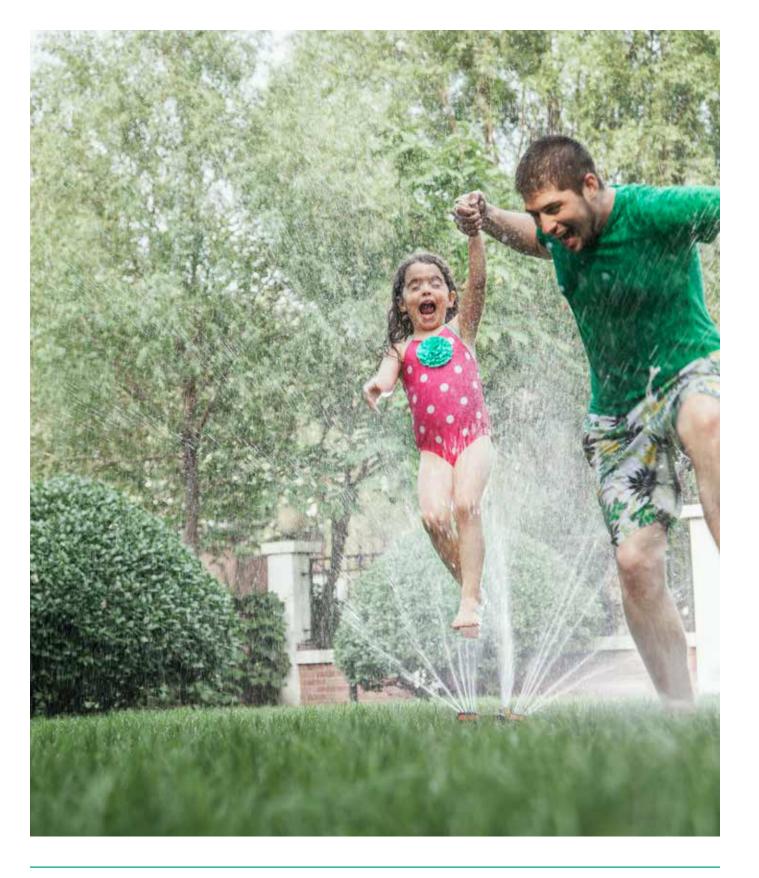
In partnership with KVC Hospitals, the KVC Institute also introduced virtual reality technology into behavioral healthcare treatment. Individuals affected by trauma, depression and anxiety can experience and interact in a three-dimensional environment with a world of creative possibilities. Virtual reality has the potential to enhance clinical practices through roleplaying, sensory integration, executive functioning, socialization, decision making and pleasant imagery.

The goal of the KVC Institute is to transform the experience of childhood for all children, in the U.S. and abroad, by advancing health and wellness. Our best practice approaches for improving child and family wellbeing and creating healthy, prosperous communities are being shared with state government agencies, private service providers and international governments. We continue to consult with the country of Singapore to help transition their high number of children living in congregate care to community-based foster family homes.

#### ild welfare or health-related consultation to 16 U.S. states and 4 countries

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ch projects underway

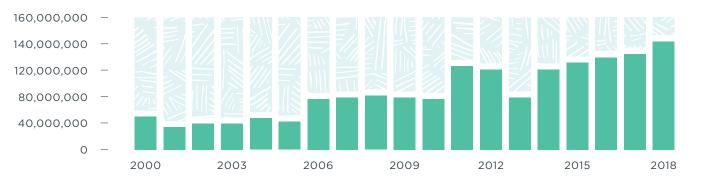


On behalf of the more than 63,000 children and families KVC served last year, we sincerely thank the individuals, organizations, foundations, and state and federal agencies that give their time and resources to make a difference.

Fiscal Year July 1, 2016 - June 30, 2017

# **2017 KVC Health Systems and Subsidiaries Financials**

### **Operating Revenue**



#### **Operational Expenses**



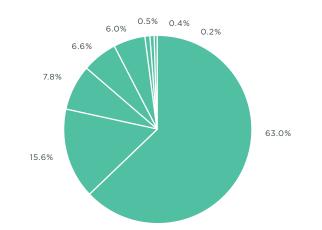
#### **Operational Revenue**

Kansas Services	63.0%
Hospital Services	15.6%
Kentucky Services	7.8%
West Virginia Services	6.6%
Nebraska Services	6.0%
Health Systems/Institute	0.5%
Foundation	0.4%
Niles	0.2%





**0.1%** Fundraising Expenses



#### **Board of Directors**

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B. Wayne Sims, Co-Chair

William H. Dunn, Jr., Vice Chair-Finance

John N. Barnes, Vice Chair–Development

#### Mayor Michael E. Copeland

**Patrick Desbois** 

Teresa Markowitz

Bill Self

#### **Leadership Team**

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**Erin Stucky, L.S.C.S.W.** *Chief Operations Officer* 

Marilyn Jacobson, J.D. Chief Financial Officer & General Counsel

**Chad E. Anderson, L.S.C.S.W.** *Chief Clinical Officer* 

**Lonnie Johnson** *Chief Information Officer* 

**Anne M. Roberts, M.S.** *Chief of Staff* 

**Danielle Bartelli, L.P.C.** *President – KVC Kansas* 

**Ryan Speier, L.M.S.W.** *President – KVC Hospitals* 

**Elizabeth Croney, M.S.W., L.C.S.W.** *President – KVC Kentucky* 

**Brent Lemon, L.C.S.W., L.I.C.S.W.** *President – KVC West Virginia*  Jodie Austin, L.C.S.W. President – KVC Nebraska and Executive Vice President – KVC Institute

**Astra Garner, L.P.C., L.C.P.C., R.P.T.** *President – Niles* 

Vishal Adma, M.D., M.S., C.M.O., C.P.E. Medical Director – KVC Hospitals

Suzanne Lohrbach, PhD Executive Director – KVC Institute

**Renny Arensberg, M.A.** *Executive Vice President* 

**Rita Holmes-Bobo, M.B.A., C.D.E.** *Executive Vice President of Diversity, Equity and Inclusion* 

**Michelle Lawrence, C.F.R.E.** *Vice President of Development* 

**Sherri Lohe** *Vice President of Finance* 

**Jenny Kutz** *Director of Communications*  Many thanks to the professionals who donate their time, talent and expertise by serving on the KVC Foundation Board, General Advisory Board, Young Advisory Board and other local groups.









### Our mission is to enrich and enhance the lives of children and families by providing medical and behavioral healthcare, social services and education.

#### We need you

You can make a difference. There are many ways you can help children, adults and families in crisis.

- Foster or adopt a child .
- Sponsor a fundraising event
- Become an Everyday Hero via monthly giving
- Donate holiday gifts or school supplies
- Follow KVC on social media and share our posts
- Educate others
- Volunteer







### **KVC** Health Systems

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www.kvc.org